

20 November 1961

MEMORANDUM FOR: Mr. McCone

SUBJECT : Survey of the Cuban Operation

1. Presented herewith is a 150 page survey of the Cuban operation, together with the most important basic documents on the operation which are included in the five annexes. In this report we have not attempted to go into an exhaustive step by step inspection of every action in the operation. Nor have we tried to assess individual performance, although our inspection left us with very definite views. Rather, we have tried to find out what went wrong, and why, and to present the facts and conclusions as briefly as possible. This report has been double-spaced for ease in reading. The ten recommendations for corrective action start on page 148.
2. In conducting this survey we reviewed all of the basic files and documents, including all of the material prepared by the Agency for General Maxwell Taylor's Committee, as well as the minutes of that Committee which were made available to us. In addition, we conducted extensive interviews with all of the principal officers on the project from the DD/P on down, and made detailed memoranda for our files on all of

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these discussions; e. g., my meeting with the top three officers of the Branch reviewing the operation the week after the landing failed is reported in some 70 pages. Thus, while the analysis and conclusions presented herewith regarding the operation are those of the Inspector General, the bases for these conclusions are extensively documented in the files.

3. This, in my opinion, is a fair report even though highly critical. Unfortunately, there has been a tendency in the Agency to gloss over CIA's inadequacies and to attempt to fix all the blame for the failure of the invasion upon other elements of the Government, rather than to recognize the Agency's weaknesses reflected in this report. Consequently, I will make no additional distribution of this report until you indicate whom you wish to have copies. In this connection, the President's Foreign Intelligence Advisory Board has requested a copy in time for Mr. Coyne to give a brief report on it at their December 9 meeting. I will await your wishes in this regard.



Lyman B. Kirkpatrick
Inspector General

Attachment